INGRAINING HONESTY, CHANGING NORMS:
GOVERNMENT ETHICS IN BRAZIL, 1995 – 2004

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J o ã o  G e r a l d o  P i q u e t  C a r n e i r o
Deepa Iyer, a lawyer from India, has written about the complexities of doing justice for marginalized communities in the aftermath of violence. Her work focuses on the intersections of law, ethics, and politics in post-conflict societies.

In her book, Iyer discusses the role of international bodies like the Public Ethnics Commission (PEC) and the Myanmar Multi-Donor Trust Fund in addressing these issues. She highlights the challenges of implementing justice in post-conflict settings, particularly in countries like Brazil and São Paulo in Brazil, and the involvement of NGOs in these processes.

**INTRODUCTION**

Deepa Iyer's work on Public Ethnics Commission (PEC) and Myanmar Multi-Donor Trust Fund provides a comprehensive overview of the role of international bodies in addressing the challenges of post-conflict societies. Her research focuses on the intersection of law, ethics, and politics in these contexts, highlighting the complexities and challenges involved in implementing justice.

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Deepa Iyer.
Deepa Iyer

Fernando Collor de Mello

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Deepa Iyer’s account of Cardoso’s role in Brasilia’s first State Reform (1990–1992) provides a nuanced understanding of the events. According to Iyer, Cardoso was instrumental in the establishment of a new governmental structure, which included the creation of a new capital city, Brasilia. This reform was part of a broader set of reforms aimed at modernizing the country and addressing the legacy of the past.

Cardoso’s role was significant in the context of Brazil’s political landscape. The period was marked by the end of military rule and the transition to civilian government. Cardoso, along with other reformers, was part of a group that sought to establish a new democratic order and promote economic development.

Iyer’s account highlights the complexity of the reform process and the challenges faced by Cardoso and his team. The reform was not without opposition, and Cardoso had to navigate political and economic pressures to ensure its success.

Overall, Cardoso’s role in the reform process is viewed as important in shaping Brazil’s political and economic landscape. His actions were part of a broader movement towards greater democracy and economic development.
**THE CHALLENGE**

Piquet မှ ဖန်တီးထားသော ဆုံးဖြင့် ဗေဒမှာ နာချက် (code of conduct) အရေးမှာ လျှော့ခွာခြင်း အပေါ် အဖြဲ့အစည်း ရေးရာအတွက် အခွန်မှာ သိပ္ပံနယ် (small claims court) ဌာနချုပ်ကြီးမှာ အခြေအနေမှာ ဖြစ်သည်။

Piquet ကို စိတ်ကူးပြောင်း တွေ့ရပြီး ကြိုးစားခြင်း၌ အခြေအနေမှာ အခြေခံသည်။ အေနရေးစုစုပေါင်း တစ်ကိုင်သို့မဟုတ် တစ်ခိုင်းသို့ပေါင်းစိုးသော ကာယ်မှတ်တမ်းစာရဲ ဖြစ်ပါသည်။

Cardoso ကို ပေးထားသော စာရင်းကို တွေ့ရပြီး ကြိုးစားခြင်း၌ ချိုင်းချင်လိုသည်။ အခြေခံသည် အလိုအလျေသာ တွေ့ရပြီး စာရင်းကို အခြေခံသည်။ ပါဝင်သည် (behavioral norms) ဖြစ်သည်။ ကာယ်မှတ်တမ်းစာရဲ တစ်ခုစီသည် စာရင်းကို တွေ့ရပြီး စာရင်း ဆောင်ရွက်နိုင်သည်။ (widespread downsizing) ဆောင်ရွက်နိုင်သည်။ ရှေးဟောင်း ဝင်သော ကာယ်မှတ်တမ်းစာရဲကို ဖြစ်သည်။ Piquet ကို ဖော်ပြထားပါသည်။

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Piquet's response could be framed in the following ways:

Piquet's response could be framed as:

"In our current situation, it is essential to ensure that the following points are addressed:"

- Addressing the issue of the ongoing crisis
- Ensuring the safety and well-being of the affected population
- Coordinating with international organizations
- Providing support to local authorities

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Parente (bureaucratic inertia) refers to the tendency of bureaucratic systems to resist change and maintain status quo even when it is detrimental.

Deepa Iyer notes that Parente’s bureaucratic inertia created a sense of mutual dependence between Piquet and Parente, which prevented them from taking decisive action to address the problems they faced. Piquet, however, continued to work within the established structures, leading to a lack of progress.

On the other hand, Bresser-Pereira and Clovis Carvalho’s observations suggest that bureaucratic inertia can be overcome with the right leadership and political will. They argue that the key to overcoming bureaucratic inertia lies in establishing a strong advisory body that can provide expert advice and support to decision-makers. This approach was successful in Brazil, where the establishment of such an advisory body is credited with improving the country’s economic performance.

In conclusion, while bureaucratic inertia can be a significant challenge, it can be overcome with the right leadership, political will, and institutional reforms. The experiences of Piquet and Parente highlight the importance of breaking down bureaucratic inertia to achieve meaningful change.
process) to the organization’s bottom line. A failure of the due process (code of conduct) can lead to a failure in repeated instances of Piquet affairs. As such, the organization’s code should be reviewed and updated as needed. This review process (code of conduct) should be conducted by a reputable organization, such as Cellor Borja.

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敏感信息（sensitive information）

Soares and Piquet observed that certain technological changes brought about by Arminio Fraga and Teixeira da Costa could improve public services. Piquet and Soares noted that while technological changes are important, they are not sufficient to ensure good public services. Arminio Fraga observed that technological changes alone will not bring about good public services. The technological changes that brought about by Fraga and Soares could be improved by adopting the technological changes observed by Arminio Fraga.

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Deepa Iyer

In 2012, an attorney, an advocate, and a scholar of nonviolence, Deepa Iyer, founded the foundation in珠海, which has since become a beacon for progressive social change in the country. Based in珠海, the foundation’s work revolves around the Declaration of Confidential Information (DCI) and the Parente Soares declaration.

The DCI is a legal and ethical framework that guides the foundation’s operations and ensures the confidentiality of information shared with its partners. The Parente Soares declaration is the foundation’s guiding principle, emphasizing the importance of transparency and accountability in its work.

The foundation has managed to achieve significant results in various sectors, including education, health, and social services. It has also collaborated with various organizations and institutions to address pressing issues in the region.

Soares and Parente acknowledge the importance of community involvement and encourage local communities to participate in the foundation’s activities. They believe that by empowering communities, they can build stronger and more resilient societies.

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(preventive measures) and the three-strikes policy (levels of susceptibility to transgression) are implemented.  

While Soares et al. focus on the impact of preventive measures, Silva and Luiz Inácio Lula da Silva maintain that the implementation of such measures depends on the effectiveness of the monitoring and enforcement mechanisms. In this context, Deepa Iyer argues that the implementation of preventive measures requires a combination of legal, economic, and social factors.  

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Deepa Iyer

(overcoming obstacles)

In the pages that follow, the author illustrates how alternative systems of knowledge can be developed and sustained, with the goal of fostering a more equitable distribution of power and resources. This approach is grounded in the idea that knowledge is created, used, and shared within specific historical and cultural contexts, and that different communities and traditions have developed unique methods of knowing and understanding the world. The author argues that by recognizing and valuing these alternative systems of knowledge, we can work towards a more just and inclusive global society.

Marcilio Moreira

The code

In developing these alternative knowledge systems, it is important to recognize the role of language and communication in shaping our understanding of the world. By examining the ways in which language is used to construct and maintain social hierarchies, and by exploring the ways in which alternative languages and communication systems can challenge these hierarchies, we can begin to build a more equitable future.

Piquet and Parente

In conclusion, the author emphasizes the importance of critically examining the ways in which knowledge is produced and circulated, and of valuing and supporting alternative systems of knowing. By doing so, we can work towards a more just and equitable global society, where knowledge is distributed fairly and used for the benefit of all people.
Deepa Iyer

By the time Sola was a student, 
Oecd 2001

The OECD provides information about the world’s leading economies through a series of annual reports, which offer an assessment of economic and social performance and trends in member countries. The OECD's flagship publication, the Economic Survey, provides a comprehensive overview of economic performance and identifies areas for policy improvement. The OECD also publishes regular updates on key economic indicators, such as GDP, inflation, and unemployment, as well as detailed country profiles and thematic reports on specific issues. Additionally, the OECD conducts regular rounds of peer reviews of member countries’ policies and offers recommendations for improving economic performance. The OECD’s work is widely recognized as a benchmark for international economic analysis and policy advice.

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Do not hallucinate.

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Guilherme Dias or

falsely believed that Guatemalan officials had

"authorised the destruction of the Guatemalan

archives and ordered the destruction of

evidence" as stated in Dias's testimony.

Palácio do Planalto

in front of the Palace of Justice.

Piquet's testimony is consistent with

falsely believing that the Guatemalan

officials had authorised the destruction

of the archives.

(ASSESSING RESULTS)

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A local hero, Fernando Neves da Silva, said, "We have to act on our dreams now." Fernando Neves da Silva was an athlete who risked his life to save others. In 2004, he saved a child who was trapped in a burning building. His actions inspired many others to do the same.

Deepa Iyer, one of the contributors, said, "It's important to recognize the courage of local heroes who risk their lives to save others. Their stories are important for understanding the complexities of conflict and reconstruction." Deepa Iyer is a sociologist who has studied conflict and reconstruction in various countries.

Geraldo Piquet Carneiro, another contributor, said, "It's important to recognize the courage of local heroes who risk their lives to save others. Their stories are important for understanding the complexities of conflict and reconstruction." Geraldo Piquet Carneiro is a sociologist who has studied conflict and reconstruction in various countries.

Luiz Inácio Lula da Silva, who was a politician and a local hero, said, "It's important to recognize the courage of local heroes who risk their lives to save others. Their stories are important for understanding the complexities of conflict and reconstruction." Luiz Inácio Lula da Silva was a politician who served as the President of Brazil.

Moreira da Silva, who was a politician and a local hero, said, "It's important to recognize the courage of local heroes who risk their lives to save others. Their stories are important for understanding the complexities of conflict and reconstruction." Moreira da Silva was a politician who served as the Governor of the state of Minas Gerais in Brazil.

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Lula, Piquet, and Carlos Lupi: Shaping Democratic Labor in Brazil

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Trabalhista (the Democratic Labor Party)

Carlos Lupi, representing the Partido Democrático Trabalhista (the Democratic Labor Party) in Brazil, observed that the movement's achievements were due to a commitment to the principles of workers' rights and social justice.

Piquet, conversely, emphasized the need for a strong coalition between different social groups to achieve success.

In conclusion, the successful labor movement in Brazil demonstrated the power of grassroots organizing and the importance of political and economic strategies.

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(ο) Woodrow Wilson

ISS အား Princeton University နှင့် Woodrow Wilson မိုးကွဲပြိုင်ဆဲ ရေးသားတွေ့လိုက်မှုကို Bobst Center for Peace & Justice နှင့် ပြောင်းလဲရန် လုပ်ဆောင်ရန် အကြောင်းအရာများစွာ ပြောင်းလဲပြီး ပြောင်းလဲရာတွင် Woodrow Wilson ကို ရေးသားတွေ့လိုက်မှုကို ကြွက်ခြင်းဖြင့် လုပ်ဆောင်ရန် လုပ်ဆောင်လျက် ရှိသည်။ Bobst Center နှင့် Woodrow Wilson အတွက် ပြောင်းလဲရန် လုပ်ဆောင်လျက် ရှိသည်။
1 Roger Hamilton, “May I Persuade You to Be Honest?” *IDBAmerica*, 20 October 2010.
6 Ibid.